



Packaging, so what?

How fast changing market dynamics fuel the need for operational efficiency in packaging print production

CFTA Conference 2025, April 2025

Introducing Esko

**Packaging for 9 out of 10
leading consumer brands
is produced by Esko
customers**



Our journey ahead

Our Vision

Be the company that inspires and fulfills creative, sustainable and safe packaging that delivers brand and product differentiation in physical and digital shelves

Our Mission

Provide the most innovative, integrated platform and comprehensive portfolio of tools that intelligently digitize, connect, automate and accelerate the concept to market processes for every packaged product



The packaging value chain



Design and Inspiration

Packaging Management

Structural Design

Prepress

Color Management

Estimating, planning

RIP and Screening

Plate imaging

Plate exposure

Flexography



Bobst M1

Offset lithography



KBA Rapida 106

Rotogravure



W&H Heliostar II S

Digital print



HP Indigo 15K

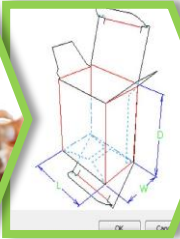
Converter



Brand design agency
Packaging designer



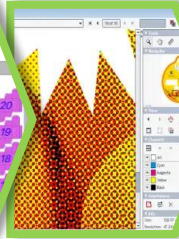
Brand owner
Private label retailer



Converter
Die-maker

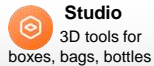


Premedia tradeshop and/or In-house prepress



Variable Data

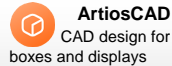
Digital Frontend (DFE)



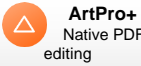
14,500 licenses
at 4,100 sites



600,000 users
at 600 sites



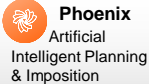
24,000 seats
at 6,000 sites



20,000 seats
at 5,000 sites



3,500 sites



750 seats



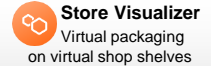
Embedded in 4,000
digital presses



5,000 units



15,000 seats



180 seats

Esko has the entire concept to market process for packaged consumer products in scope



Leaders in color, workflow and packaging



Brand Owners



Designers, Agencies



Pre-Media Services



Printers/Converters



Filling Plants



Retail Shelf

Packaging Strategy

Design

Production
Preparation

Print Production and
Packaging Converting

Inline Marking &
Coding

Product Assurance

Color trends & inspiration

Color
specification

Color
measurement

Ink formulation

Artwork
management

Preflight

Workflow automation
and flexo platemaking

PANTONE®

ENFOCUS

esko

x-rite



Packaging and
Labels



Commercial Print and Wide
Format

esko



Industrial Print

A person with long dark hair, wearing a dark puffer jacket and black leggings, stands with their back to the camera on a dark, pebbly beach. They are looking out at a calm sea under a heavy, grey, overcast sky. Two vibrant rainbows are visible, one on the left and one on the right, both arching over the horizon. A semi-transparent dark grey rectangular box is centered horizontally across the middle of the image, containing the text 'Long term growth drivers' in a white serif font.

Long term growth drivers

Long term growth drivers

With lack of a digital alternative, packaging is bound to grow at GDP rates.



Urbanization



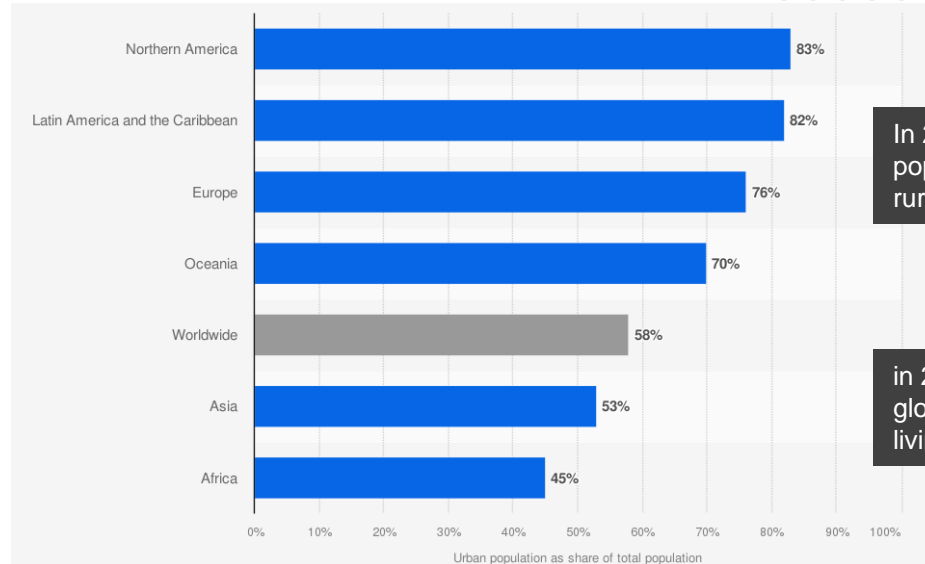
Population Growth



Regulatory Pressure

More people live in cities than ever before

Share of urban population worldwide in 2025, by continent



In 2007, the world's urban population overtook its rural population

in 2050, 70 percent of the global population will be living in cities

In 2025, the degree of urbanization worldwide was at 58 percent. North America as well as Latin America and the Caribbean were the regions with the highest level of urbanization, with over four-fifths of the population residing in urban areas. The degree of urbanization defines the share of the population living in areas that are defined as "cities".

Long term growth drivers

Regulations are solidifying the intent to reduce GHG emission & drive towards a circular economy



Extended Product Responsibility (EPR)



Packaging & Packaging Waste Regulation (PPWR)



Corporate Sustainability Reporting Directive (CSRD)



European Deforestation Regulation (EUDR)



Single Use Plastics Directive (SUPD)



Ecodesign for Sustainable product Regulation (ESPR)

A dramatic photograph of a stormy sky over the ocean. Dark, heavy clouds are swirling and billowing, with some lighter patches where the sun is trying to break through. The horizon line is visible in the lower third of the image, showing the dark water of the sea under a turbulent sky.

Geo-political drivers

Geo-political drivers

Collins word of the year 2022

Word of the Year 2022



Definition of 'permacrisis'

permacrisis

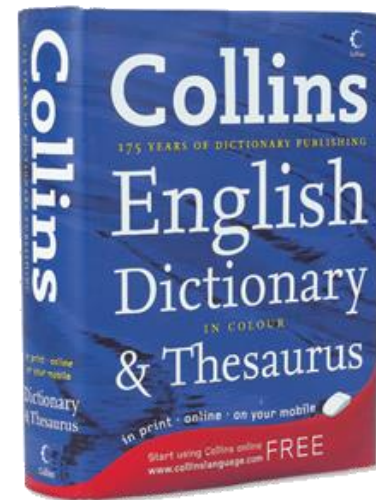
in British English

('pɜːməˌkraɪsɪs ⓘ)

NOUN

Word forms: plural **-ses** (-siːz ⓘ)

an extended period of instability and insecurity, esp one resulting from a series of catastrophic events





Business leaders need to adapt continuously to a fast-changing and very different future.



Geo-political uncertainty



Economic crises, inflation



Environmental crises



Cybersecurity



Supply chain disruption



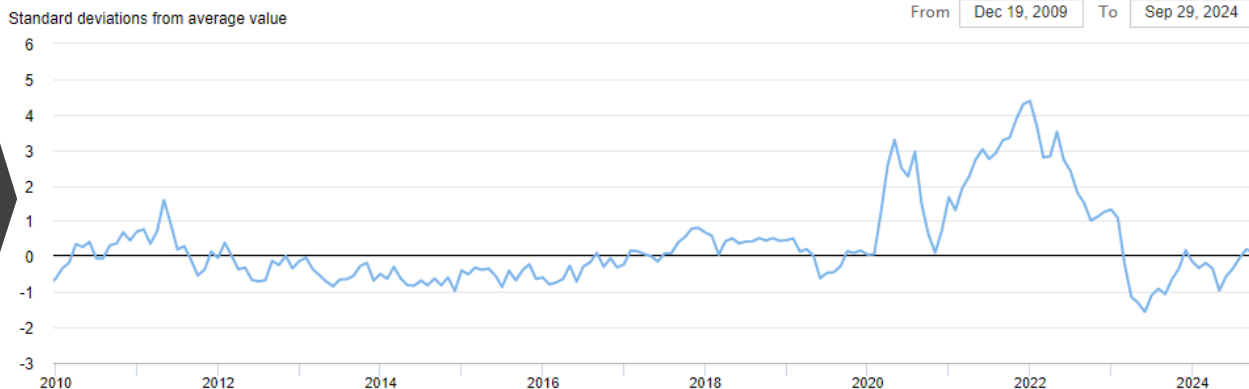
Health crises

Geo-political drivers

Supply chains in globalized economy feel the pressure

Global Supply Chain Pressure Index (GSCPI)

December 2009
to September 2024



Supply chain disruptions have become a major challenge for the global economy since the start of the COVID-19 pandemic. The Global Supply Chain Pressure Index (GSCPI) measures global supply chain pressures and can be used to gauge the importance of supply constraints with respect to economic outcomes. Standard deviation from avg value, so lower than 0 means less pressure observed and vice versa.

Geo-political drivers

Consumer confidence towards future economic situation is low



Consumer
Confidence
Index



A photograph of an industrial manufacturing process. A large roll of white material, possibly paper or plastic, is being unspooled from a large spool on the right and fed into a series of rollers and processing units on the left. The rollers have various colored coatings (yellow, red, green). The background shows a factory setting with a staircase and other equipment.

Critical business drivers

More but shorter print runs, lead time pressure



Package downsizing and
“shrinkflation”



New materials



Product variants
Mass customization
Personalization

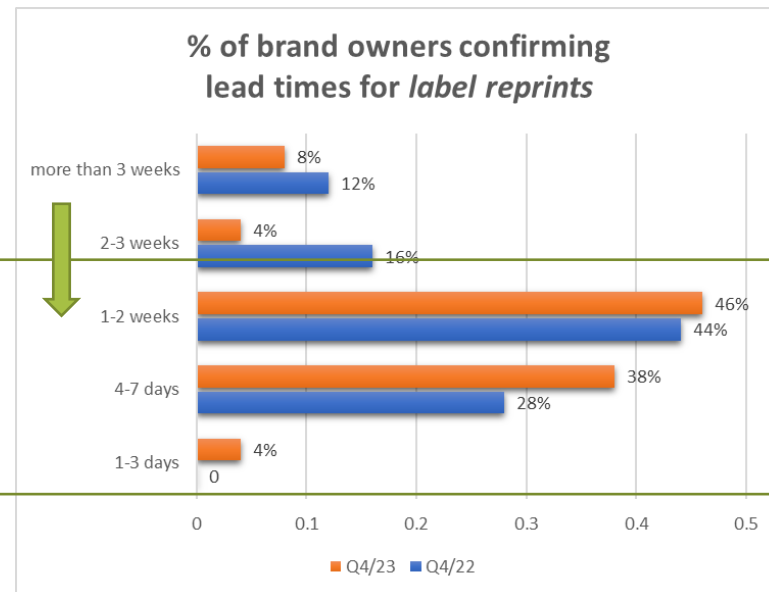
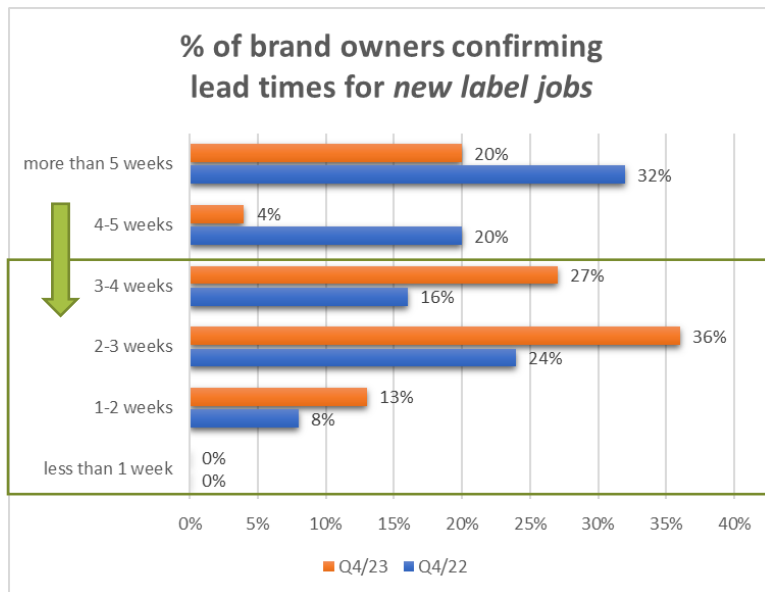
Challenging requirements



WHAT DO BRANDS CURRENTLY CONSIDER TO BE THE MOST IMPORTANT DRIVERS RELATED TO SOURCING DIGITAL LABELS FOR THEIR PRODUCTS?

The ability to print small run sizes	#1 (most important)
Turnaround time, particularly during this time of continued global uncertainty	#2
Inventory reduction	#3
Ability to print variable logistical data	#4
Personalization	#5
Late-stage customization	#6 (LEAST IMPORTANT)

Lead time pressure



Packaging and Label Market Requirement



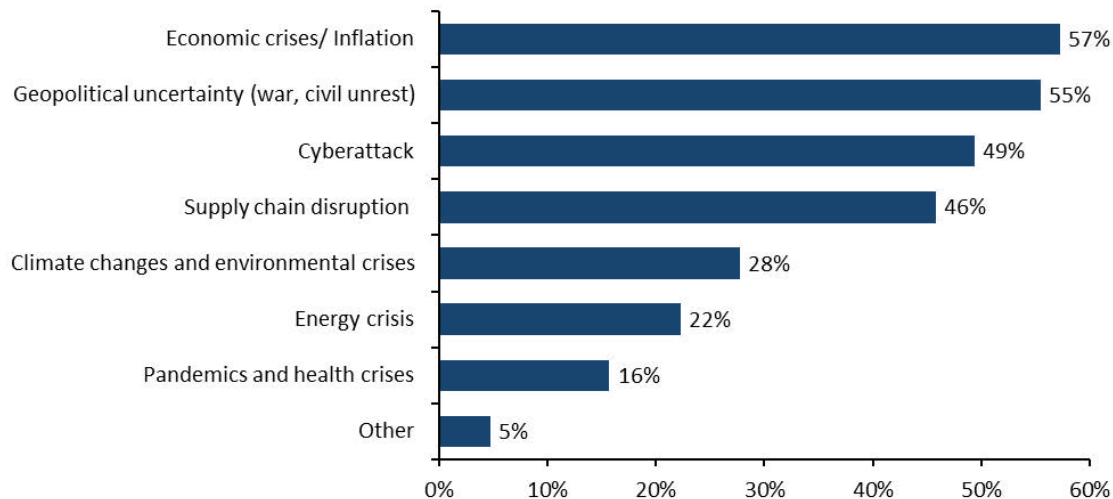
A person with short brown hair, wearing a dark dress and white sneakers, stands at a fork in a gravel path. The path splits into two directions, leading into a vast, open field of dry, golden-brown grass. In the background, there are rolling hills and a cloudy sky. The overall mood is contemplative and serene.

Thriving through flexibility

What do you see as the biggest potential external threats to your organization?



EGN Leadership Report 2025



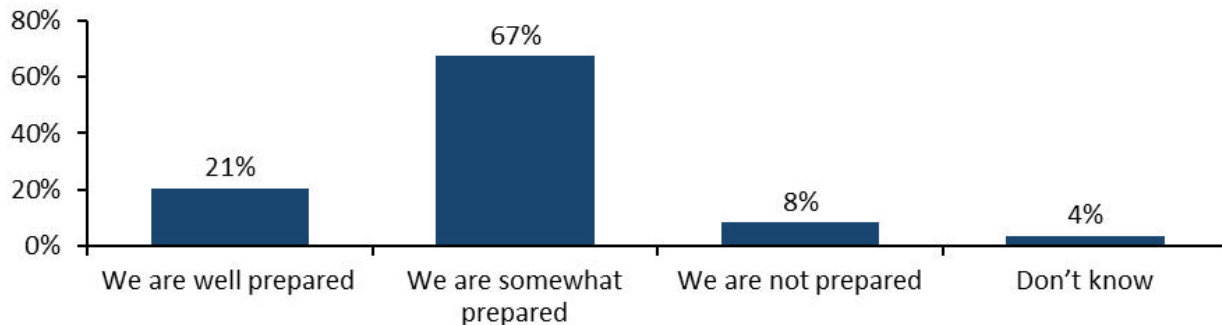
Diverse concerns underscore the importance of robust risk management and strategic foresight but also reveal the **limits of rigid planning in a fast-changing environment**. Effective change management—ensuring teams are aligned, motivated, and capable of adapting—may be the most valuable tool in a leader's arsenal.

Thriving through flexibility

How well prepared is your organization to handle a major external crisis?



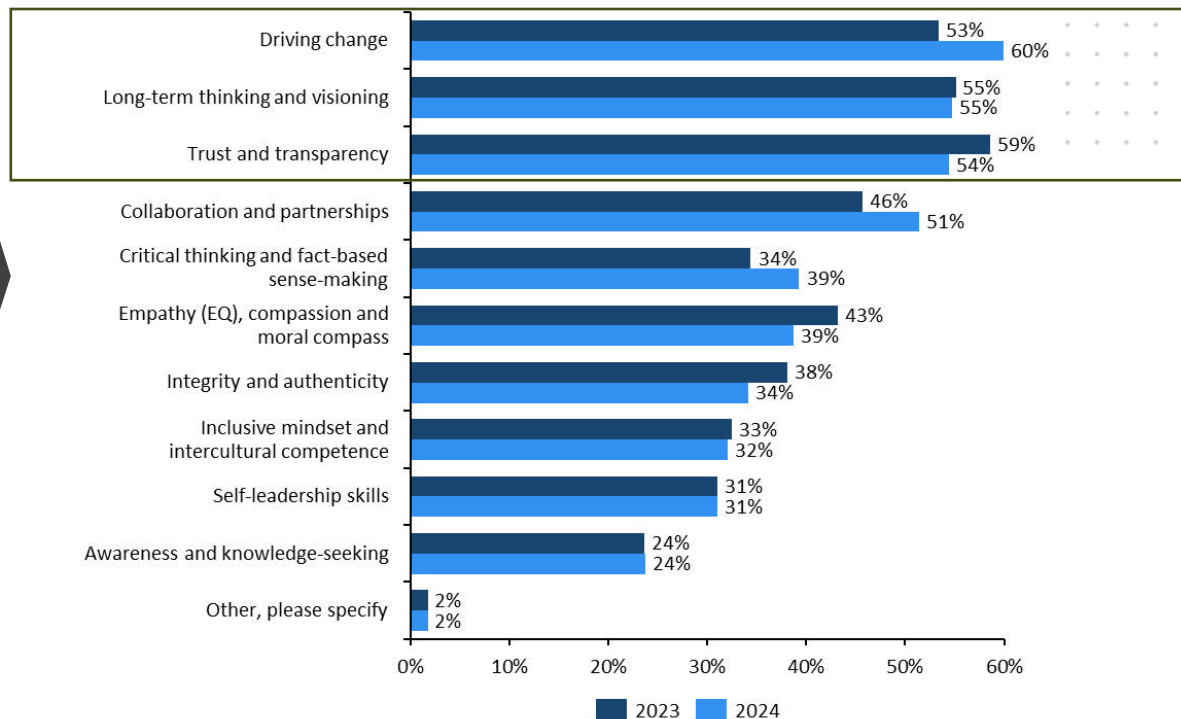
EGN Leadership Report 2025



Which of the following leadership competencies will be the most important to strengthen or develop in the next 2-5 years?



EGN Leadership Report 2025



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*Ultimately, strong leadership, coupled with a focus on **adaptability** and **managing through uncertainty**, can transform “somewhat prepared” into “ready enough” to succeed in the face of future disruptions.*

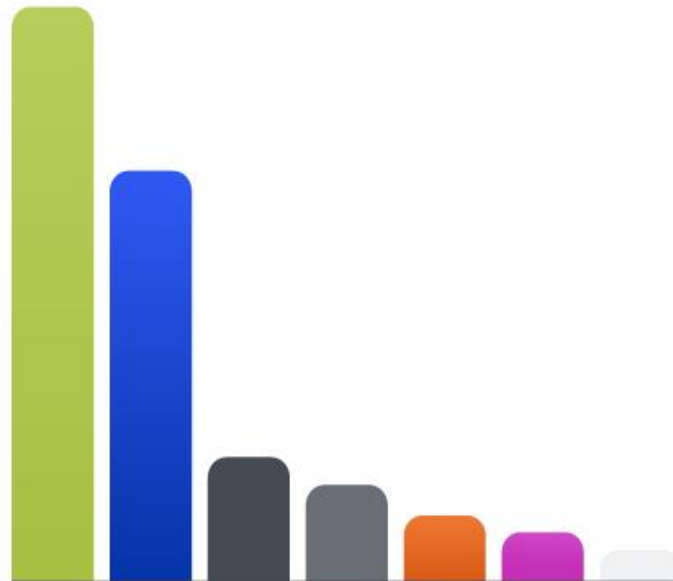
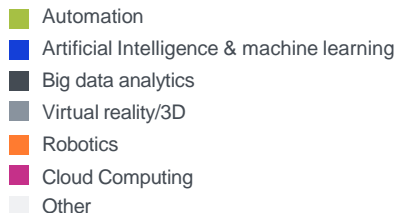
EGN Leadership Report 2025





Digital transformation

Which technology could have the most impact in our industry in 2025?





Esko S2

The cloud native platform that empowers teams to accelerate the go-to-market process of packaged goods from packaging design to palletization.

Digital transformation

Introducing Esko S2

Connected Products



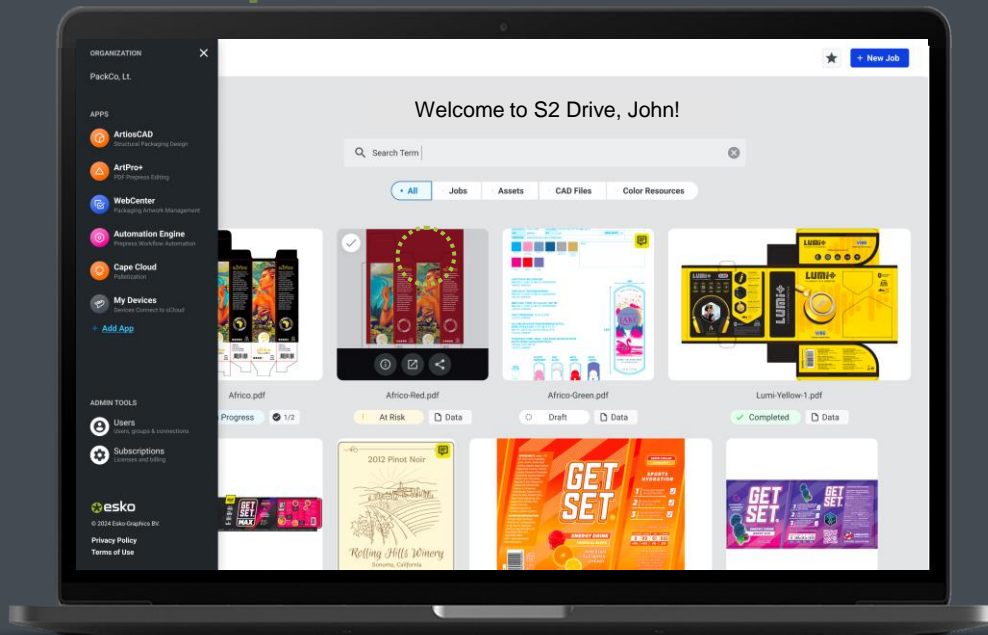
Integrated Products



Native Products



My Devices



S2 Drive

Centralized data management and unified Search – use the latest AI features to reuse your assets.

Administration Tools

Administration features including user management, access rights, license allocation.

Existing & new technologies

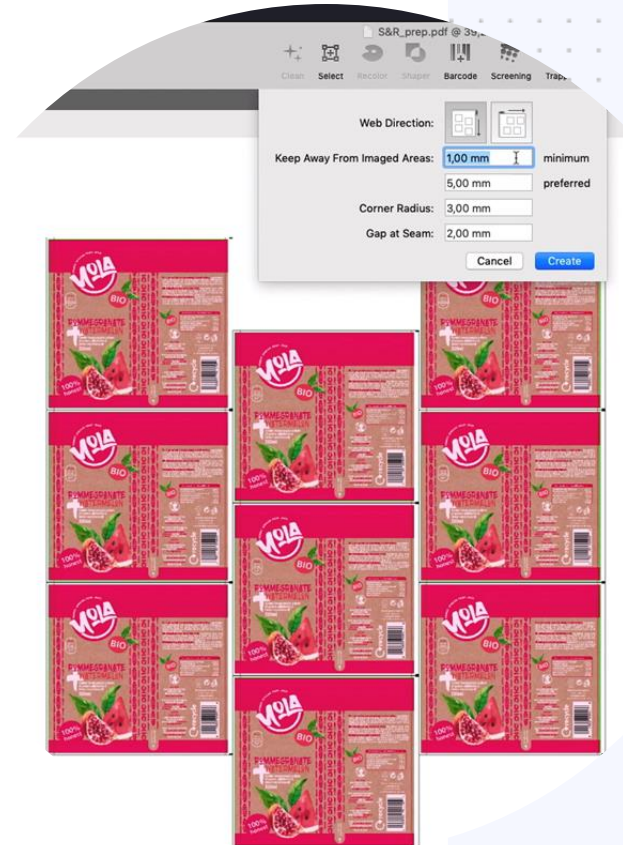
New and existing functionality on Esko S2 ensures flexibility and GTM acceleration of our customers.

Existing & new applications

Existing applications connects to Esko S2 and will be enhanced with cloud features, will also be complemented with brand new modern cloud applications

Automation

- Standardization is a requirement for automation
- AI driven optimization of complex tasks like order planning
- Automate repetitive and mundane tasks and avoid operator error



Cloud computing

- Scalable, flexible, and cost-effective solutions for data storage and processing
- AI and Machine Learning (ML) is used to optimize data center operations, improve energy efficiency, and predict potential infrastructure issues
- Enable use of the same technology across the entire production workflow, upstream and downstream.



Artificial intelligence

- Esko deploys Artificial Intelligence in its application, going beyond the hype towards technology that solves real world problems
- Scaling up AI expertise and competency in R&D
- Launching several AI enabled products in 2025 like Comply and Print Clone



Cybersecurity

- Imperative for businesses and individuals alike
- Detect and respond to threats



How Esko earns trust



SOC Type II

Esko achieved SOC Type 2 certification after rigorous evaluation at which the design and effectiveness of our security controls and processes were assessed. This achievement underscores Esko's ongoing commitment to meeting the stringent security requirements demanded by customers in the packaging, labels, and artwork management industries.

The SOC Type 2 certification signifies our dedication to implementing best-in-class security practices, including comprehensive risk management, access controls, monitoring, and incident response protocols.



Esko Achieved ISO 27001 Certification in July 2022

The accreditation – which applies to all our cloud operations and services, IT infrastructure, Human Resources, physical security and legal – recognizes that Esko is fully compliant with the stringent security requirements of the International Organization for Standardization based in Geneva, Switzerland.

“
*Productivity isn't
everything, but in the long
run, it's almost everything*

Paul Krugman, Nobel prize winning economist





Thank you

